

Good Government

- Constructed a “County Hall” within the East Los Angeles Civic Center site which allows local residents to more easily access county services without having to travel all the way to downtown Los Angeles.
- Held numerous East Los Angeles Community Plan workshops to directly involve East Los Angeles residents in creating a blueprint for the community’s future.
- Successfully began changing the culture of the county with regard to accountability for departmental corrective actions, litigation costs, claims—and especially medical malpractice costs—through the creation of a Litigation Cost Manager, saving hundreds of millions of taxpayer dollars annually.
- Demanded and obtained scrutiny of Los Angeles County disability pensions—and firmly held the line against pressure to grant county law enforcement personnel with lavish “3 percent at 50” pensions while simultaneously approving cost-of-living increases and employee pay raises whenever feasible and under reasonable economic circumstances.
- Helped keep Los Angeles County’s budget in balance through prudent financial planning, so effective that Los Angeles County so far has averted harsh service cuts and massive lay-offs that nearby municipalities have experienced—and continue to endure—during America’s current economic recession.
- Ensured that Corrective Actions are complete and comprehensive by requiring the Los Angeles County Inspector General to sign off them—and by revising Corrective Action forms so that department heads must now assess whether Corrective Actions may have countywide applicability.
- Established the Legal Exposure Reduction Committee (LERC)—co-chaired by the county’s Risk Manager and County Counsel, and including key department heads—to develop strategies for reducing litigation costs. LERC has launched countywide training programs such as Return-to-Work, strike teams for employment and ADA claims, review of classification standards for risk management positions, and an aggressive workers’ comp reduction program.
- Required the county’s Risk Management and Litigation Cost Manager to coordinate on annual goals and to prepare a joint report to the Board of Supervisors on recommendations for risk reduction.
- Required department heads are required to submit an individual Risk Exposure Cost Avoidance Plan (RECAP) summarizing their claims and liability payments, to include risk reduction as part of their formal annual reviews (called “MAPP goals”), and to develop strategies for risk reduction.
- Saved Los Angeles County nearly \$100 million by ending “pension-spiking” practices.
- Eliminated numerous perks, bonuses, and transportation allowances for various county bureaucrats.
- Changed county policy so that department heads must submit justification for proposed out-of-county departmental retreats.
- Authored successful motion establishing the county’s Lobbyist Registration Ordinance.

- Supported a Living Wage ordinance for Los Angeles County that requires contractors to pay workers at least \$5.32 per hour with health insurance or \$9.46 per hour without it.
- Partnered with Sup. Don Knabe to consolidate workers' compensation, loss prevention, and risk management programs under one Risk Manager for the county and to create the Risk Management Information System (RMIS) computer program. The consolidation came as a result of Sup. Molina's success in creating corrective action plans and improved risk management functions within the Dept. of Health Services, which led to a reduction of about 200 legal claims from 1995 to 2000.
- Cracked down on workers' compensation and Service-Connected Disability Retirement (SCDR) abuse and fraud.
- Oversaw the clean-up of the Auditor-Controller's contracting database so as to rid it of expired contracts and contracts without end dates.
- Successfully stopped the practice of retroactive contracts in Los Angeles County.
- Created a Budget Committee of the Whole to ensure thorough review of the Los Angeles County's budget—and opened up the county's budget process by ensuring public hearings and public comment on the budget.
- Eliminated a conflict-of-interest loophole permitting an alternative for an elected official to vote on an agenda item even when the elected official had received gifts or contributions from the interested party.
- Proactively developed a community-based Naturalization Assistance program utilizing county facilities in order to assist thousands of legal immigrants who potentially would have been impacted by the loss of federal and state benefits due to welfare reform changes.
- Instituted a countywide "Gender Balance" policy—and ensured that policies and procedures to prevent sexual harassment are followed countywide.
- Significantly enhanced the department head evaluation process by improving performance measurements and standards—and by creating benchmarks to remove those who do not meet standards.
- Re-prioritized Marina Del Rey as an asset for Los Angeles County residents through an Asset Management Strategy that focuses on maximizing county revenue instead of providing giveaways and sweetheart deals to developers and lessees.
- Opened up the Community Development Block Grant (CDBG) process by changing the two-year track to a one-year track—and established procedures for monitoring and evaluating CDBG programs.
- Called for the purchase of 100 translation devices for county public hearings to allow for broader public participation.
- Introduced motion to televise Board of Supervisors' meetings for greater public access.
- Consolidated duplicative county commissions and eliminated costly, inactive county commissions.
- Stopped unnecessary purchase of furniture at the Dept. of Mental Health.
- Introduced a motion—approved by her Board of Supervisors colleagues—requiring that closed session meetings be tape recorded.

- Introduced motion ensuring that the Board of Supervisors adheres to the Ralph M. Brown Act.
- Introduced motion expanding membership of the Board of Supervisors to ensure better representation for all Los Angeles County residents. (Voters rejected the measure.)

Justice and Public Safety

- Established a Sheriff's Dept. Office of Independent Review to ensure that misconduct allegations at the Sheriff's Dept. are handled with integrity.
- Established MASH ("More Advocates for Safe Homes") programs in all First District unincorporated areas to train residents on keeping their communities safe and resolving quality-of-life issues by holding county agencies accountable.
- Established NAT (the "Nuisance Abatement Team")—a multi-agency group comprised of representatives from the Sheriff's Dept., Fire Dept., Dept. of Regional Planning, and the First District office—to rid First District unincorporated areas of nuisance properties, blight, and problematic bars, nightclubs, and markets through strict code enforcement.
- Created the Graffiti Hotline—(800) 675-4357—for graffiti removal in unincorporated areas within 48 hours.
- Funded extra Sheriff's Deputy patrol hours for Summer Gang Suppression in unincorporated areas while simultaneously protecting the Public Library and Dept. of Parks & Recreation from budget cuts and helping fund the Sheriff Dept.'s Youth Athletic Leagues at Bassett, City Terrace, Mayberry, Salazar, Sunshine, and Walnut Parks to provide at-risk youth with alternatives to crime during summer break.
- Funded additional patrol cars as-needed in First District unincorporated areas.
- Ensured during positive budget years that Sheriff's Dept. surplus funds were spent on additional patrol in unincorporated neighborhoods.
- Conceptualized and implemented the successful "Valinda Task Force" approach to combating gang activity in the unincorporated Valinda Corridor and expanded this model to include all First District unincorporated areas. (Through the "Task Force" model:
 - The Sheriff's Dept. supplies more manpower to areas with high levels of gang activity.
 - Probation Dept. officers work closely with Sheriff's Deputies and frequently are on-hand during arrests to determine within minutes whether suspects already are on probation status. This rapid coordination ensures that repeat offenders are taken off the streets as quickly as possible. It even deters crime since parolees are less likely to risk going back to jail if they know that their parole status can be determined minutes after their arrest. Similarly, gang members who may have been willing to endure a few months in jail for a certain crime may not be willing to serve several years for the same offense.
 - The District Attorney's office, in turn, usually assigns a specific attorney to manage gang-related cases that are filed as a result of the work of a particular task force. That attorney is then assigned to be the lead lawyer when the case actually goes to trial. This arrangement ensures better continuity between the arrest and the prosecution of a suspect—and as a result, the chances of a conviction increase. Moreover, because of the intimate involvement of the District Attorney's office with the arrest of a suspect, attorneys assigned to prosecute task force-related cases are more likely to advocate for maximum penalties.)

- Established the Vandalism Enforcement Team (VET)—a multi-agency task force comprised of members of the Sheriff's Department, Probation Department, District Attorney's office, and the Dept. of Public Works—that documents and investigates graffiti crimes to arrest the most prolific taggers in First District unincorporated communities as well as the City of Pico Rivera.
- Worked in partnership with the Sheriff's Dept. to significantly reduce assaults—and especially gang-related homicides—in the Valinda Corridor from 2006 to the present day.
- Ensured that Sheriff's Dept. costs be borne fairly between residents in unincorporated areas and their counterparts living in cities that contract with the Sheriff's Dept. for services.
- Co-funded the first "Town Sheriff" in Los Angeles County (deployed at the Industry Station) to ensure implementation of the "community policing" crime-fighting approach, and replicated the Town Sheriff model throughout First District unincorporated areas.
- Established Sheriff's Dept. substations in East Los Angeles and Florence-Firestone/Walnut Park.
- Authored Graffiti Spray Can Ordinance prohibiting the sale of spray paint cans to minors.
- Established curfew program in all First District unincorporated areas as well as the cities of Baldwin Park, Commerce, and Pico Rivera to combat gang activity.
- Conducted illegal taxicab stings, forcing violators to obtain driver's licenses and appropriate insurance.
- Closed down massage parlors and skin care establishments acting as fronts for prostitution and restricted the proliferation of adult businesses in First District unincorporated areas wherever possible by requiring such establishments to obtain a Conditional Use Permit (CUP).
- Initiated pedestrian safety programs throughout First District unincorporated areas—including "smart crosswalks," repaved sidewalks, and additional street lighting at various sites—and worked closely with the California Highway Patrol to crack down on speeding, particularly in East Los Angeles.
- Restored crossing guard services in various locales in First District unincorporated areas.
- Successfully stopped card clubs from opening up in the cities of Irwindale, Monterey Park, and Pico Rivera.
- Continued successful vine planting projects in graffiti hot spots in First District unincorporated areas.
- Supported Sheriff Lee Baca's "Gifts for Guns" program whereby residents can safely and anonymously surrender firearms to Sheriff's Dept. personnel in exchange for a \$100 gift card.
- Secured \$1.7 million in county funds to renovate the Huntington Park Courthouse in December 2003.
- Expanded the Self-Help Legal Access Center to the Pomona Courthouse in May 2003.

- Established Children's Waiting Rooms at the Stanley Mosk and Pomona Courthouses.
- Contributed \$1.7 million in county funds toward renovation of the Superior Court's Huntington Park branch.
- Contributed \$3 million in county funds to construct the Hertzberg-Davis Crime Lab at the Cal State L.A. campus.
- Directed the Office of the Jury Commissioner to stop sending jury summonses to individuals who have severe disabilities or who are deceased.
- Provided \$485,000 worth of refurbishments to El Monte Fire Station 166.
- Established a computer tutorial lab for Florence-Firestone youth at the Florence-Firestone Sheriff's Substation.
- Worked with the City of Los Angeles in May 2007 to ensure that police misconduct allegations arising from the MacArthur Park May Day melee were properly and thoroughly investigated.
- Requested community decals for Sheriff Patrol Cars in the East Los Angeles unincorporated area.
- Supported the installation of video surveillance cameras within the Sheriff's Men's Central Jail facility.
- Authored a successful motion introducing an ordinance to add restrictions on vehicles for sale on public streets.

Transportation

- Brought the Metro Gold Line Eastside Extension to East Los Angeles—and currently advocating to extend the line further east (either to Industry or Whittier).
- Helped extend the Metro Gold Line light rail line through Highland Park and Pasadena.
- Expedited spending of American Reinvestment and Recovery Act (ARRA) funding—commonly known as “stimulus funds”—earmarked for the following transportation projects:
 - Repaving Meyer Rd. in West Whittier
 - Repaving Firestone Blvd. in Florence-Firestone
 - Repaving Nadeau St. in Florence-Firestone
 - \$85 million to replace 100 Metro buses with clean-fuel buses
 - \$47 million to provide mid-life maintenance services to Metro buses over five years old
 - \$71 million to replace the Metro Blue Line Traction Power Substation
 - \$189 million for the 1-405 Sepulveda Pass Widening Project
 - \$28 million to electrify compression of natural gas combustion engines at Metro’s CNG Fueling Stations.
- Established shuttle service in East Los Angeles, East Valinda, and Los Nietos/West Whittier.
- Oversaw and expedited reconstruction of the Beverly Boulevard Bridge—a critical traffic artery connecting the cities of Montebello and Pico Rivera—and contributed \$290,000 towards rebuilding costs.
- Secured funding for critical grade separation projects in El Sereno and throughout the San Gabriel Valley, including Alameda Corridor East crossings in El Monte, Industry/West Covina, and Pomona.
- Made \$850,000 worth of sidewalk repairs throughout East Los Angeles.
- Provided over \$651,000 for seismic retrofitting of two Pomona roadways.
- Funded Summer Beach Bus services in the unincorporated Whittier area.
- Ensured that L.A. County received its fair share of funds (\$3.583 billion) from Proposition B, a \$19.9 billion transportation bond passed statewide in November 2006.
- Funded neighborhood identity markers situated within decorated street medians to welcome motorists to East Los Angeles, South San Gabriel, and, later this year, Florence-Firestone/Walnut Park.
- Funded new street signs in most First District unincorporated areas with larger lettering for easier reading.
- Funded street beautifications to Firestone Blvd. and Florence Ave. in Florence-Firestone/Walnut Park and to Whittier Blvd. in East Los Angeles.
- Initiated the bus pass subsidy program in all unincorporated Los Angeles County areas.
- Funded a major pedestrian safety campaign along City Terrace Dr. in East Los Angeles, which included “smart” crosswalks, “bulb-outs” at crosswalks (which reduce the distance necessary for pedestrians to cross the street), reduced traffic lanes, installation of bike lanes, curb ramps for people with disabilities, new bus shelters,

street resurfacing, a decorated center median along City Terrace Dr., and two crossing guards at the City Terrace Dr. and Eastern Ave. intersection.

- Funded major beautification of Cesar Chavez Ave. in East Los Angeles, including new landscaping and public art.
- Funded new pedestrian lighting along Cesar Chavez Ave. in East Los Angeles and along Telechron Avenue in South Whittier.
- Funded speed bumps along Rivera Rd. in Los Nietos/West Whittier,
- Worked with the Avocado Heights Neighborhood Association to preserve the unique character of their equestrian district.
- Purchased a sidewalk cleaner for the Walnut Park community and funded daily clean-up along Whittier Boulevard and First Street in East Los Angeles.
- Initiated the Los Angeles Bikeway Plan.
- Funded the following improvements in South Whittier:
 - Road repaving and median improvements along Telegraph Rd.
 - Sidewalk reconstruction and tree planting along Laurel Ave.
 - Center median landscape improvements on Carmenita Rd.
 - Traffic light installation at Meyer Rd. and Laurel Ave.
 - Road repaving and sidewalk reconstruction the intersection of Lakeland and Meyer Rds.
- Hosted Florence-Firestone street clean-up with Sup. Yvonne Burke in October 2004.
- Ensured continued services for East Los Angeles residents impacted by the discontinuation of Metro Bus Line No. 255 by replacing it with DASH Boyle Heights bus service.
- Allocated \$1.2 million for road improvements to Valley Boulevard in the City of Walnut.
- Oversaw myriad traffic signal synchronization projects throughout the First District.
- From 2002 to 2012, created 3,958 jobs in construction contract work both for road/transportation projects within the First District and for projects with split jurisdiction
- Worked in concert with Caltrans to construct or make repairs to:
 - Imperial Highway over North Fork Coyote Creek
 - Alondra Coyote Creek Bridge
 - The North Fork Coyote Creek Bridge.
 - Medford Street in unincorporated East Los Angeles
 - Barranca Avenue in Azusa
 - Winton Avenue in unincorporated South San Jose Hills
 - 2nd Street at Ford Boulevard in unincorporated East Los Angeles
 - Colima Road in unincorporated Hacienda Heights

Health and Mental Health

- Created Physician Discipline Guidelines requiring strong monitoring and accountability of county hospital doctors—and of administrators responsible for discipline at every county healthcare facility—so as to produce highest quality healthcare services for patients and reduce medical malpractice costs for the county.
- Acquired \$1 billion federal commitment from President Bill Clinton in 1995 to rescue Los Angeles County's health care system.
- Led the effort to ensure that all First District county health care clinics originally slated for closure in 2004 due to the State of California's budget crisis instead transitioned to non-profit oversight—and held community Town Halls with residents and local elected officials to raise awareness of potential ramifications to the county's health care network as a result of the state's precarious financial circumstances.
- Oversaw construction of new, state-of-the art LAC-USC Medical Center—with strict oversight of all related construction costs—and obtained a commitment from her supervisorial colleagues to construct an additional 150 hospital beds should President Barack Obama's national health care reform efforts not reduce the number of patients using the county's health care system.
- Ordered the creation and implementation of a "surge plan" at the LAC-USC Medical Center to address high wait times in the hospital Emergency Room—and reduced patient wait times significantly by requiring the Dept. of Health Services to expedite patient transfers to private hospitals.
- Led the effort to hire Health Management Associates to conduct an independent, top-to-bottom review of the Dept. of Health Services and to ensure that all necessary preparations are underway to prepare Los Angeles County to implement President Barack Obama's national health care reform—including transitioning from a managed care operation administered by the county to one overseen by L.A. Care.
- Helped establish the "Camino de Salud" ("Road to Health") pilot program at the LAC-USC Medical Center to provide case management services to the hospital Emergency Room's most frequent users and to help them obtain primary care in the future from the county's network of Public-Private Partnership (PPP) health care clinics. The Community Clinic Association of Los Angeles County (CCALAC) announced in June of 2005 that while the health care costs, emergency room care, hospital closures, and the number of people without health insurance continued to dominate health care policy headlines, the county's PPP program quietly become one of the largest and most successful health care programs in America.
- Identified and allocated \$44.8 million in new funding to invest specifically in infrastructure for new primary health clinics throughout the highest need, lowest resourced areas of Los Angeles County, which will create nine new primary health clinics in the First District and helped expand ten more.
- Created the Health Authority Law Enforcement Task Force—commonly known as the HALT Team—to stop the proliferation of illegal pharmaceuticals and to crack down on Medicare and Medicaid fraud.

- Began converting the old General Hospital building into a community-based hub for biosciences, health care worker education efforts, and community-based organizations.
- Began the Nurse Mentoring Program to alleviate Los Angeles County's nursing shortage—including the East Los Angeles College (ELAC) Tutoring and Mentoring Program for Nurses.
- Required countywide nurse competency exams to ensure proficiency of all nurses working in Los Angeles County health care facilities—and removed from employment those unable to pass their tests.
- Dedicated \$5.7 million toward construction of Centro Estrella ("Star Center") a family resource center in East Los Angeles for youth with special needs. The facility includes a childcare center and preschool, a kitchen area for life skills classes, the Roybal Children's Mental Health program on the facility's second floor, and a swimming pool used both for aquatic therapy and for programs involving neighborhood children as well as local seniors.
- Established a precedent for integrating health and mental health services in Los Angeles County by establishing a fully operation, federally qualified health center (FQHC) at the Percy Village mental health facility in Boyle Heights.
- Oversaw refurbishment of the Bell Shelter and developed mental health services on-site for the homeless population residing there.
- Initiated and oversaw major relandscaping and remodeling of the Pomona Health Center.
- Established the Los Angeles County Lead Abatement Program which generated an additional \$5 million in federal funding.
- Oversaw the successful negotiation of a new operating agreement between the LAC-USC Medical Center and USC, which requires greater accountability from physicians and other health care personnel.
- Established the requirement of Corrective Action Plans with every legal Claims Board Settlement approved by the Los Angeles County Board of Supervisors.
- Eliminated the use of grant funding for sole-source or private personnel contracts at the Dept. of Health Services—and established criteria to justify outside contractors.
- Required the first re-solicitation/competitive bidding process of all Alcohol and Drug programs, which were sole source for the previous 15 years.
- Helped secure over \$25 million in new mental health service dollars for future expanded health services in the First District.
- Moved Los Angeles County in the direction of managed health care for Medi-Cal patients in the San Gabriel Valley and Pomona by authorizing contractual agreements with private hospitals.
- Created the first "incubation" workshop for up-and-coming primary health care providers to help expand their services to uninsured patients by becoming partners with the California Endowment's Center for Non-Profit Management.
- Began requiring regular evaluation of alcohol, drug, tobacco, and immunization programs run by the Dept. of Health Services to ensure effectiveness and to track costs, program effectiveness.

- Started the Murchison Street School Healthy Start program (in cooperation with the Los Angeles Unified School District and Cal State L.A.) to promote healthier eating and exercise—and established the Vida Sana ("Healthy Living") program in Huntington Park and Bell Gardens, a high-risk area for youth obesity and diabetes.
- Successfully opposed elimination of the Los Angeles County charter provision mandating health and welfare services for the poor.
- Provided eyeglasses for hundreds of children through the "Gift of Sight" project.
- Mandated that grant funds secured by the Dept. of Health Services be fully expended.
- Ensured that the Depts. of Health Services and Public Social Services proactively work with the State of California to place recipients in the Aid to Families with Dependent Children recipients into a managed care program.
- Helped secure Public-Private Partnership (PPP) and other funding for the San Gabriel Valley's first Asian-language/ federally qualified health center (FQHC) to be constructed in either El Monte or Rosemead.
- Worked with Sup. Michael D. Antonovich to supply the San Gabriel Valley with 24-7 paramedic air squad helicopter service for the East San Gabriel Valley.
- Helped open the Exodus Mental Health Urgent Care Center adjacent to the LAC-USC Medical Center.
- Supplied \$100,000 in Community Development Block Grant (CDBG) funds toward construction of the East Valley Community Health Center in West Covina.
- Started community Farmers' Markets at numerous county parks in the First District.

Parks, Recreation, and the Environment

- Masterminded the Grand Avenue Civic Park, a 12.5-acre, \$56 million oasis of green space in the heart of downtown Los Angeles' Civic Center. The park will stretch from City Hall to the Music Center with Temple St. and First St. bordering the park on its northern and southern sides. It is actually part of a larger transformation taking place at the Civic Center that began with the opening of iconic Disney Hall in 2003—designed by the renowned Frank Gehry—and will culminate in several years when two magnificent Gehry-designed skyscrapers open adjacent to both Disney Hall and the completed Civic Park, which will feature:
 - A massive lawn immediately outside City Hall for large performances and festivals.
 - Smaller lawns, gardens, and groves designed for more intimate gatherings.
 - A three-quarter mile promenade loop and jogging path that will encircle the entire park.
 - Smaller walking paths that will meander through magnificent garden settings.
 - New lighting, restrooms, and multilingual directional signage.
 - A renovated Arthur J. Will Memorial Fountain.
- Directed 2009 American Recovery & Reinvestment Act (ARRA) funds—commonly known as “stimulus funds”—toward significant landscaping and capital improvements at Mayberry Park in South Whittier and Roosevelt Park in Florence-Firestone.
- Used Workforce Investment Act funds (which are part of the 2009 American Recovery & Reinvestment Act [ARRA] monies) to prevent staff from the Dept. of Parks & Recreation from losing their jobs.
- Kept all First District county parks and pools open—and Dept. of Parks & Recreation programming ongoing—during the 1995 and 2002 fiscal crises, particularly since public parks and community centers serve as *de facto* after-school programs for local youth and are a key component of the First District's anti-gang strategy.
- Prevented over 18,376 plastic bags from clogging Los Angeles County landfills and polluting waterways through the Green Bag for a Clean Earth program which motivates grammar school students in First District unincorporated areas to use canvas bags instead of plastic bags while grocery shopping.
- Led the Los Angeles River Master Plan efforts for Los Angeles County—which required coordination between the county and 60 cities—resulting in a blueprint for parks, trails, and open spaces along the river. This required establishing a Memorandum of Understanding (MOU) between the County and the City of Los Angeles to expedite projects, share resources, and swap information in order to complete river revitalization projects on-time and on-budget. In addition, Sup. Gloria Molina supplied \$5 million in Proposition A/Open Space Assessment District funds to complete the city of Bell's River Embankment Beautification Project and develop the following parks along the river:
 - Marsh Park in the Los Angeles' Elysian Valley neighborhood
 - Maywood Riverfront Park in Maywood

- The Los Angeles River Center in Los Angeles' Elysian Valley neighborhood
 - Cudahy River Park in Cudahy
- Led the San Gabriel River Master Plan efforts for Los Angeles County—including the effort to “green” the Emerald Necklace along the San Gabriel River and the Rio Hondo in partnership with the non-profit organization Amigos de los Rios—resulting in the creation of the following new parks and open spaces:
 - El Encanto Wilderness Park in Azusa
 - The Arrow Highway Gateway in Azusa and the Arrow Gateway Bike Rest in Irwindale
 - Lario Creek in Azusa/Irwindale
 - Arroyo Seco Park in El Monte
 - Gibson Park in El Monte
 - San Jose Creek Habitat and Trails Restoration in Avocado Heights
 - The Woodland Duck Farm in Bassett (in progress)
 - Lashbrook Park in South El Monte
 - Thienes Avenue Gateway in South El Monte
 - El Bosque del Rio Hondo located within the Whittier Narrows Recreation Area in South El Monte
 - The San Gabriel River Discovery Center (in progress) in South El Monte
 - The Rio Hondo Spreading Grounds (which includes the three-mile El Paseo del Rio bikeway) and the San Gabriel River Spreading Grounds in Pico Rivera.
- Created the following new parks within the First District using both state and local funds:
 - 4th Avenue Park in Avocado Heights (which features play equipment for children living with disabilities)
 - Clara St. Park in Cudahy
 - El Parque de los Sueños in East Los Angeles (which features play equipment for children living with disabilities)
 - El Parque Nuestro in Florence-Firestone
 - Vista Hermosa park in downtown Los Angeles
- Financed numerous improvements to First District parks, including:
 - A new gym at City Terrace Park in East Los Angeles.
 - Major upgrades throughout the Whittier Narrows Recreation Area including beautification along Rosemead Boulevard.
 - Lifeguard facilities at the Santa Fe Dam Recreational Area.
 - A new senior center at Valleydale Park in Azusa and Roosevelt Park in Florence-Firestone.
 - Substantial upgrades (plus new play equipment) at Avocado Heights Park in La Puente, Bassett Park in Avocado Heights, Dalton Park in Azusa, Martin Park in West Valinda, Rimgrove Park in Valinda, Sunshine Park in East Valinda, and Belvedere, Obregon, Salazar, and Saybrook Parks in East Los Angeles. (Obregon Park now features a jogging path made entirely from recycled tires—the first in the county's park system.)
 - New play equipment at all parks in the First District.

- Major renovations to Mayberry Park in South Whittier including a new park irrigation system, new children's play equipment, new gym flooring, a new multi-purpose building, new security lighting, and expanded programming for youth and seniors such as a youth mariachi program, computer classes, women's and senior aerobics classes, senior lunch programs, and field trips for seniors and families.
- Prior to county redistricting changes in 2011 (which placed South and West Whittier unincorporated regions into the Fourth District), made major renovations to Sorensen Park in West Whittier including an additional baseball field, three picnic shade structures, new play equipment, new barbecue braziers, new security lighting, a new roof for the community building, a rebuilt trellis in the courtyard, a restored basketball court, and a new paint job as well as additional programming for youth and seniors such as after-school and computer programs.
- Improved all the Tiny Tots classrooms in the First District by expanding programming, re-painting the interiors of all buildings, donating new furniture, play equipment, toys, books and educational materials, and installing a new air conditioning system for the Tiny Tot building at Sorensen Park.
- New recreational equipment, a new computer, and field trips to Los Angeles County art museums and health fairs for seniors living at Los Nietos Senior Manor in West Whittier.
- Improved El Bosque del Rio Hondo by restoring the natural area to its original form and linking the park with the San Gabriel Valley regional trail system.
- Constructed Fitness Zones at all county parks throughout the First District.
- Opened skate parks at Belvedere Park in East Los Angeles—featuring the second deepest skate bowl in the State of California—and at Bassett Park in Avocado Heights, featuring five ramps, a grind grill, and a quarter-pike ramp.
- Hosted “The Greening Institute” to help non-profit organizations and nearby cities develop new “pocket parks” throughout the First District.
- Completely landscaped Belvedere Park, restored Belvedere Park Lake in East Los Angeles, and integrated them into the East Los Angeles Civic Center site.
- Renovated the Atlantic Park and Salazar Park Pools in East Los Angeles.
- Installed “splash pads”—which are interactive water play areas on a rubber, non-slip surface where water sprays from structures or ground sprayers and then is immediately drained away, making it safe for children of all ages—at:
 - Atlantic Park in East Los Angeles
 - City Terrace Park in East Los Angeles
 - Mayberry Park in South Whittier
 - Sorensen Park in West Whittier
 - Rimgrove Park in Valinda
 - Martin Park in West Valinda
 - Basset Park in Avocado Heights
 - Dalton Park and Valleydale Park in Azusa
 - San Angelo Park in Avocado Heights

- Developed the Valinda Avenue Greenway in Valinda, a picturesque pathway featuring curved bands of native plants growing alongside a granite trail and an evergreen hedge stretching down the pathway as it abuts adjacent homes.
- Transformed Yorbita Rd. in unincorporated Valinda from a blighted dirt path into a picturesque walkway through a \$150,000 investment of county funds.
- Transformed an alleyway adjacent to Graham Elementary School in Florence-Firestone into a beautiful walking path complete with new shrubs and vines.
- Supplied Proposition A grants for improvements to parks in the First District cities of Bell Gardens, Cudahy, El Monte, Huntington Park, South El Monte, South Gate and Rosemead.
- Waived lighting fees for baseball leagues to allow children to play longer and in a safe environment.
- Expanded and donated more computers to after-school computer programs at community centers located in all First District parks, which are to receive wifi in fiscal year 2012-2013.
- Funded summer swim programs at Pioneer, Bassett and Garfield High Schools.
- Made upgrades to Shyre Park in Bassett for the Bassett Little League
- Successfully helped stop the consideration of a new power plant in the City of Vernon.
- Supported hosting the Renaissance Pleasure Faire at the Santa Fe Dam since the Spring of 2007.

Libraries

- Kept all Los Angeles County Public Libraries in the First District open during the 1995 and 2002 fiscal crises—particularly since public libraries and computer centers serve as *de facto* after-school programs for many local youth and are a key component of the First District’s anti-gang strategy.
- Prevented the closure of 16 county libraries in June 2003 by transferring \$7.7 million from one-time savings accounts to the Public Library budget.
- Ensured that municipalities paying a library special parcel tax did not suffer unfairly from cuts to the county’s Public Library budget which were enacted in 2004 after the State of California transferred fiscal burdens to counties as a result of their own mismanagement.
- Funded after-school computer homework centers at all Los Angeles County libraries in First District unincorporated areas.
- Constructed the state-of-the-art East Los Angeles Public Library and integrated it within the East Los Angeles Civic Center site.
- Construction currently underway to replace the 1,045-square-foot Sorensen Library in West Whittier with a \$7.5 million, 10,655-square-foot facility featuring a reading area, computer room, teen area, homework center, community room, self-checkout stations, and additional parking. The new Sorensen Library is scheduled to open in the Fall of 2010.
- Funded senior computer program in the old Sorensen Library while it was still in operation.
- Allocated Proposition 62/Measure U funds—commonly known as “utility tax funds”—toward a newly painted exterior at the El Camino Library in East Los Angeles and toward the following upgrades there and at the Anthony Quinn and City Terrace Libraries in East Los Angeles:
 - New carpets (with developer fee assistance at the Anthony Quinn Library).
 - New circulation desks.
 - Self-checkout stations.
 - Installation of modern data and electrical outlets—located discreetly underneath the library floor—and elimination of unsightly power poles.
 - New furniture, chairs, computer work stations, and outlets for portable laptop computers.
 - Reconfigured floor plans to maximize space and to separate children’s reading areas from adult reading sections.
 - Interior painting as necessary.
- Established and funded “Homework Centers” staffed with “Homework Helpers” at the following locales:
 - Anthony Quinn Library in East Los Angeles
 - City Terrace Library in East Los Angeles
 - East Los Angeles Library in East Los Angeles
 - Graham Library in Florence-Firestone
 - La Puente Library in East Valinda

- Rehabilitated Graham Library in Florence-Firestone with renovations and a major façade upgrade as well as a public art mural that speaks to the diversity of the population now living in this Southeast Los Angeles community.
- Instituted the ten-week Technology Redeployment Program at Los Nietos Community Center in West Whittier, where students learn how to diagnose, troubleshoot, and repair computers—and get to keep the computer they repair at the end of the program.
- Contributed \$3 million in county funds toward renovation of the Huntington Park Library in Huntington Park, including a new circulation desk, restrooms that are accessible to people with disabilities, renovated office space for library employees, and as well as new carpet, paint, windows, lighting, and signage. The Huntington Park Library also includes a vibrant children's area—with striking murals adorning the entrance and window areas—and a section for teens.
- Helped upgrade the Bell Gardens Library with a new floor plan, paintjob, carpet, tile work, restrooms to accommodate individuals living with disabilities, self-check library machines, and parking lot repaving
- Refurbished the Baldwin Park Library in Baldwin Park.
- Supplied funds to keep the Nogales High School Library in East Valinda open to the public during non-school hours, allowing the public access to library materials and 50 computers with Internet connectivity.
- Initiated and oversaw asbestos abatement and new carpet installation at Cudahy Library in Cudahy and Bell Library in Bell.
- Actively participated in and raised awareness throughout East Los Angeles of the StoryCorps project—a national initiative by National Public Radio and the American Folklife Center at the Library of Congress—to document everyday history and the unique stories of Americans. Since its launch in 2003, StoryCorps' mobile and stationary recording studios have collected over 20,000 interviews in 100 towns in 48 states.

Social Services and Consumer Protection

- Received recognition from Joyce Oates, Assistant Secretary at the U.S. Dept. of Labor, for quickly disseminating Los Angeles County's share of 2009 American Recovery & Reinvestment Act funds—commonly known as “stimulus funds”—including:
 - Transitional Subsidized Employment for CalWORKS and General Relief recipients.
 - The Homeless Prevention and Rapid Rehousing Program to assist families unexpectedly at risk of becoming homeless.
 - The Workforce Investment Act to provide job seekers through skills assessment, résumé building, and interview tip workshops.
 - Older Americans Act Nutrition Services to ensure nutritious meals for seniors, both mobile and home-bound.
 - Energy Training Participant Grants to prepare 150 participants for emerging careers in the “green building” sector such as Green Plumbing, HVAC Contracting, Solar PV Installations, Green Construction Management, Green Building Analysts, and Energy Efficient Auditors.
 - Alternative and Renewable Fuel and Vehicle Technologies Workforce Development and Training to prepare 75 participants for careers in the alternative fuel and advanced transportation sectors.
- Helped middle-class families affected by America's current economic recession by working with Congress to modify asset and/or income eligibility limits so that individuals and families who would otherwise be denied public benefits—including food stamp benefits—could receive them. Previously, if a family possessed assets—such as a savings account of more than \$2,000—they did not qualify for food stamps. Now families are exempt from this standard and will no longer be forced to spend down their savings just to qualify for public assistance.
- Currently overseeing \$45 million worth of renovations to the Bob Hope Patriotic Hall in downtown Los Angeles, including the latest sustainable “green design” features, a new commercial kitchen, a 10th floor gymnasium up-to-date telecommunications equipment, new mechanical, electrical, plumbing, fire suppression, heating, ventilation, and air conditioning systems, plus restoration of the building's historic elements. Patriotic Hall houses numerous veterans' service program administered by Los Angeles County. Work on the facility should be complete in the Fall of 2012.
- Spearheaded Los Angeles County's “You Count!/¡Tu Cuentas!” 2010 U.S. Census campaign by hosting “Census Walks” in four traditionally undercounted neighborhoods in the First District, whereby volunteers would go door-to-door encouraging residents to complete and return their U.S. Census surveys—a task made all the more critical since federal taxpayer dollar allocations to counties depend in large part on the statistics amassed during each census.
- Created “Cesar Chavez Community Service Week” in 2001 during which Los Angeles County employees are encouraged to volunteer for one full day between March 25-31 in community libraries, schools, hospitals, and other non-profit organizations. Chavez Week is a major endeavor typically involving over 1,000 county employees who volunteer at 109 work sites—and the effort usually generates

about 15,000 pounds of donated food for local food pantries and shelters. Roughly 1.7 million Los Angeles County students learn about Chavez' impact on America through the Chavez curriculum designed jointly by the county's Public Library and Office of Education. And thousands visit the Cesar Chavez photo exhibit at the Natural History Museum during Chavez Week.

- Worked with the State Legislature to pass a bill requiring merchants to use point-of-sale systems that display the price of a product as it is being scanned, and created the Los Angeles County "Buyer Beware" program to protect consumers from deceptive advertising and overcharging. The program requires merchants to:
 - Ensure that the advertised price of a particular product remains the same when scanned at the cash register.
 - Post notification at registers alerting customers that they are entitled to the lowest advertised or posted price offered by the store.
 - Advertise a toll-free number—(800) 665-2900—that consumers may call for information or to lodge complaints.
 - Post a "Notice of Conviction" in a visible area of their store entrance if convicted in a court of law of deceptive advertising.
- Reopened the Florence-Firestone Community Service Center in Florence-Firestone which is intended to function as a mini-County Hall and offers Southeast L.A. residents a convenient "one-stop-shop" where they can access an array of county services, from birth and marriage certificates to CalWORKS, food stamps, and nutrition program benefits. The center also provides free computer training classes as well as regularly scheduled workshops on everything from first-time home buyer assistance to avoiding scams targeting seniors. Qualifying local seniors can get nutritious daily meals at the center—and everyone in the community is encouraged to take advantage of fitness training workshops.
- Helped create the Union Pacific Empowerment Center in East Los Angeles (in partnership with the YWCA of Greater Los Angeles) which will host courses in early childhood and education, youth empowerment and leadership, senior services, special needs, community cohesion and empowerment, and a computer literacy. The center will feature a computer lab and Internet café sponsored by Edison International. It also offers 80 full-day child care slots for local residents.
- Created the "Parent Project," a series of four-hour workshops held once a week over a ten-week period where parents experiencing difficulties with troubled youth can learn how to keep their at-risk sons and daughters out of gangs.
- Made major renovations to Los Nietos Community & Senior Center and enhanced programming there to include an expanded student tutoring program, domestic violence counseling program, Alcoholics Anonymous classes, and senior lunch program.
- Provided daycare for 222 youngsters via the Infant Care Expansion Grant.
- Worked with the "Proyecto Renacimiento" ("Rebirth Project") women in Pomona to open the Angela Chanslor Renacimiento Community Center to revitalize their Pomona neighborhood after it had fallen victim to gangs, crime, and domestic violence and create a safe space in which they could hold gang intervention sessions, obtain social services, and host parenting classes. Sup. Gloria Molina

proudly sponsored a \$10,000 grant for computers and ensured them access to county-funded services in the Pomona area.

- Hosted numerous Smarter Senior Forums in senior centers throughout the First District to help senior citizens from falling victim to scam artists.
- Provide quarterly updates and information about Los Angeles County programs in all First District unincorporated areas via the “Community Connection” newsletter, a publication conceived by Sup. Gloria Molina and originally piloted in South Whittier.
- Worked with the Los Angeles County Assessor through a Public Service Announcement campaign to warn homeowners about property tax scams from companies charging hefty fees—purportedly to help lower property assessment rates.

Children and Families

- Created the highly successful Skid Row Assessment Team, which, to date, has successfully placed over 1,000 formerly homeless people (300 adults and 700 children) into permanent housing—and which enforces Sup. Gloria Molina’s “zero tolerance” policy prohibiting children from residing in downtown L.A.’s Skid Row.
- Created the Multi-Agency Response Team (MART) which requires Dept. of Children & Families staff to accompany other county department staff whenever nuisance abatement locations are reported and children are found in potentially endangering living conditions. The MART also collaborates with the Sheriff’s Dept. to assess whether children are safe remaining in a home where an adult has allegedly committed a crime.
- Established the Foster Care Education Pilot Project—in conjunction with the Dept. of Children & Family Services, the Chief Executive Office, the Pomona and Montebello Unified School Districts, Casey Family Programs, and the L.A. County Education Coordination Council—which required assigned social workers to:
 - Assess where participating youth stood educationally.
 - Develop a solid plan to address all of their needs.
 - Ensure that foster children did not lose credits for classes they passed as they moved from home to home and school to school.
 - Find and restore any and all lost credits, enabling students to graduate faster.
- Strengthened contracts to mandate that Group Home and Foster Family Agency audits to ensure payments back to Los Angeles County for disallowable costs—and to ensure that audits of both programmatic and fiscal operations are completed.
- Created the original Inspector General position at the Dept. of Children and Family Services.
- Established a medical hub at what was formerly MacLaren Hall in El Monte so that San Gabriel Valley children needing assessments for potential abuse or neglect could get such examinations near their homes, sparing them from further trauma and inconvenient travel times.
- Facilitated construction of The Santana House, a Southwestern style medical hub clinic situated within the LAC-USC Medical Center campus that was funded in large part by the legendary guitarist Carlos Santana and which provides a comforting yet professional setting for abused and neglected children in need of physical and mental health assessments—and for the Violence Intervention Program (VIP) doctors and staff who care for them.
- Helped open the Para Los Niños Child Development Center, which is integrated within the East Los Angeles Civic Center site and which features four state-of-the-art classrooms that will prepare approximately 88 local children for kindergarten—and which includes uniquely trained bilingual teachers that will provide non-English speaking children with the important literacy skills needed as a foundation for their later education.
- Ordered the Dept. of Children and Family Services in May 2005 to increase the number of emergency beds for children in foster care—a critical step given the

county's closure of MacLaren Hall in El Monte, where foster children in such circumstances were formerly housed.

- Mandated that the Dept. of Children and Family Services co-locate social workers in schools, community agencies, and law enforcement facilities situated within Service Planning Area Six—which comprises a significant portion of the First District—in order to more efficiently respond to child abuse referrals.

Housing

- Constructed over 1,090 new affordable housing units in the First District.
- Partnered with the City of Bell Gardens to construct the Park View Terrace Senior Apartments in Bell Gardens, a \$4.2 million affordable housing project which features housing units that include new kitchens, bedrooms, and bathrooms plus a community gym with state-of-the-art exercise equipment and a recreation area with a new pool table.
- Partnered with the East L.A. Community Corporation to construct the Kern Villa Apartments in East Los Angeles, which features housing units that include new kitchens, baths, and architectural treatments, a fresh paintjob for the entire facility, a community room, and a playground for the children. To ensure that all 200 units remained affordable, Sup. Gloria Molina pitched in HOME, Community Development Block Grant (CDBG), tax increment, and Industry funds.
- Oversaw the South El Monte Villas affordable housing development in South El Monte, which features 30 gorgeous homes—most of which include two bedrooms, half of which will be affordable to families earning 80 percent median income or 120 percent median income, and all of which were constructed by Mayans Development in conjunction with the L.A. County Community Development Commission, which provided a subsidy for the 15 affordable units via federal Home Ownership Program (HOP) funds.
- Oversaw and allocated \$1.8 million toward the Arbor Glen affordable housing development in Bassett, which replaced an empty dairy building that had been abandoned for years with 33 homes for low-income and moderate-income families.
- Oversaw and allocated \$1.6 million toward the Marbrisa Walk affordable housing development in Walnut Park—a neighborhood of 50 privately owned homes where a nuisance property (the Latchford Glass factory) once existed—by “zoning down” the property and working with the local community, private enterprise, the county’s Community Development Commission, and other county agencies. This development allowed low-income and moderate-income families purchase brand new homes. In 2002, Marbrisa Walk received the prestigious U.S. Housing Urban Development (HUD) Secretary’s 18th Annual Best in American Living Award (BALA).
- Provided \$1.7 million in Community Development Commission funds toward the Pine Glen affordable housing development in Los Nietos, which supplied 18 low-income families with new craftsman-style homes.
- Oversaw the conversion of various nuisance properties into 16 single-family homes in East Los Angeles and 22 single-family homes in other First District unincorporated areas.
- Oversaw numerous special needs housing developments in East Los Angeles, including:
 - Villa Malaga, which serves individuals with special needs.
 - Guadalupe Terrace Apartments, a multi-family housing development mostly serving single mothers.

- Margarita Mendez, which provides transitional housing for emancipated foster youth and which features a tutorial center with computers and computer work stations.
- Created the Green Grant Program, which helps qualifying homeowners interested in making their homes energy-efficient defray the cost of solar panels, special insulation, tankless water heaters, and electric meters that go backwards at times when the home actually generates electricity. “Green” homeowners typically enjoy savings of up between 30 and 80 percent in the first year.
- Ensured that the 53-unit Las Hojas de Plata Apartments in unincorporated La Puente will be kept affordable for all seniors living there by entering into a co-ownership of the property using \$4,230,000 from the county Community Development Commission’s existing budget.
- Partnered with Sup. Yvonne B. Burke to create a \$20 million revolving loan fund for construction of more affordable housing countywide by providing low-interest acquisition and predevelopment loans in addition to low interest construction loans.
- Eliminated major blight at Langford Place in East Los Angeles by turning a dusty eyesore—which had served as a *de facto* community dumping ground—into a bright green oasis bursting with flowers, plants, and river rocks.

Economic Development

- Partnered with the Primestor Development Co. to build the \$59 million La Alameda Shopping Center in Florence-Firestone, an 8.3-acre project that will combine 220,000 square feet of retail space with 18,000 square feet of office space, created over 700 jobs, and generates approximately \$1 million in sales and property taxes annually. La Alameda also features a transit center with easy access to the Metro Blue Line light rail line.
- Provided economic support for the East Los Angeles Civic Center Plaza, a private redevelopment project that supplies commercial space for restaurants and stores and is situated directly adjacent to the East Los Angeles Civic Center.
- Instituted community and business revitalization programs in the Union Pacific region of East Los Angeles along Cesar Chavez Ave. and First St., and along Whittier Blvd. in the heart of East Los Angeles.
- Enhanced the county's business façade program to include urban design, resulting in a dramatic change to the look of numerous commercial businesses along Cesar Chavez Ave. and City Terrace Dr. in East Los Angeles.
- Hosted numerous Contracting Connections workshops county representatives advise merchants on finance, marketing, and workforce development and provide them with handy tips for doing business with Los Angeles County government—particularly when competing for county contracts.
- Helped save 300 jobs in August 2002 at Saint-Gobain Containers, Inc. (formerly the Ball-Foster Glass Co.) in El Monte by supplying a \$6,960,000 loan via the Los Angeles County Float Loan Program, which is administered by the Community Development Commission (CDC).
- Formally established a Business Improvement District (BID) in Florence-Firestone in August 2005—the first of its kind in Los Angeles County—mostly along Florence Ave., which generated approximately \$98,000 annually via a special property tax of 8.69 cents per benefit assessment for the next five years. The funds are reinvested back into the community in the form of business-related improvements such as image enhancement, business promotions, physical amenities, and supplemental public services. A BID Board of Directors determines exactly how to spend the funds.
- Saved numerous East Los Angeles homes and businesses during plans for redesign of the 710 Freeway.

Arts and Culture

- Currently constructing LA Plaza de Cultura y Artes at El Pueblo Historic Monument, a multi-million dollar museum dedicated to showcasing and preserving the history of Mexicans and Mexican-Americans in Los Angeles. The museum is housed within the historic Vickry-Brunswick and Plaza House Buildings next to Our Lady Queen of the Angels Church (commonly known as “La Placita”), the Sepulveda House, and Olvera Street—all of which collectively comprise the birthplace of the City of Los Angeles. LA Plaza de Cultura y Artes is scheduled to open in the Spring of 2011.
- Welcomed the new Los Angeles Philharmonic Conductor Gustavo Dudamel to Los Angeles by hosting “Sounds of Latino Los Angeles: A Special Bienvenida to Gustavo Dudamel” at the Hollywood Bowl on and a free—and sold-out—community concert there the following day.
- Expanded the summer “Concerts in the Park” program to include almost every county park in the First District.
- Created program allowing families on financial aide and in the foster care system free admission to Los Angeles County arts facilities.
- Initiated Los Angeles County’s public art policy as a result of the East Los Angeles Civic Center project, which incorporated public art by local artists throughout the site. Currently, over ten public art projects in the First District are underway, and completed projects include:
 - The first library in the Los Angeles County Public Library system—Graham Library in Florence-Firestone in November 2001—to include public art; in this case, a striking mural and colorful pillars representing enormous books that decorate the facility’s exterior.
 - A restored the glazed ceramic tile mural featuring a Mayan motif at the City Terrace Library in East Los Angeles.
 - Whimsical wall paintings with an aquatic theme at the Atlantic Avenue Park, Belvedere Community Regional Park, City Terrace Park, and Eugene A. Obregon Park Pools.
 - A massive, indoor, panoramic photographic banner to add ambience at the newly constructed Elections Operations Center in Santa Fe Springs.
 - Lively wall paintings at Metro bus layover site located at the intersection of Rowan Ave. and Dozier St. in East Los Angeles.
- Currently holding (in partnership with Metro) the First Inaugural East Los Angeles Civic Center Summer ArtsFest with the intent of establishing the site as a cultural and arts destination.
- Actively helping Self-Help Graphics and Art locate a permanent site after being unfairly evicted by the Roman Catholic Archdiocese of Los Angeles from their original East Los Angeles location.
- Held annual artist showcases during each holiday season since 2005 during which the work of a local artist is displayed and auctioned.
- Actively encouraged participation in and raised awareness of the county’s Bravo Awards and Spotlight Awards for young student artists and their teachers.
- Raised awareness of arts internship and job opportunities at Los Angeles County—and ensured that the Temporary Aid to Needy Families (TANF) program was used to

actively enroll low-income participants as well as single parents in county-funded arts organizations.

- Helped raise \$195,000 towards rebuilding the majestic James A. Garfield High School Auditorium after it was completely destroyed by fire in May of 2007.

Animal Care & Control

- Opened a new, state-of-the-art Baldwin Park Animal Shelter in Baldwin Park.
- Expanded dog vaccination and licensing clinics throughout the First District, including one on-site at Mayberry Park in South Whittier.
- Ensured that the Dept. of Animal Care and Control provided relinquishment forms and the department's animal holding policy in languages other than English
- Oversaw renovation of the Dept. of Animal Care and Control's website to ensure that information about animal adoption and retrieval services were more easily accessible to the general public.
- Participated in Nuisance Abatement Teams and other task forces within the First District addressing quality of life issues and enforcing State and local animal laws;
- Conducted an extensive "Big Sunday" volunteer event at the Downey Animal Care Center. This event resulted in volunteer labor building new exercise yards, get acquainted areas, and a customer service kiosk in the kennel area; painting kennel buildings, cat holding facilities, and administrative offices; installing irrigation and landscaping; refurbishing the spay and neuter clinic; and a variety of other activities;
- Refurbished two kennel buildings at the Downey Animal Care Center. This effort included new roofs, boilers, and lighting;
- Worked closely with several First District cities on service issues, passage of local ordinances to achieve conformity with the Los Angeles County Code Title 10, and enhancing compliance with animal licensing; and
- Opened a new spay and neuter clinic at the Baldwin Park Animal Care Center; Initiated efforts to re-task the former clinic location to provide space for staff lockers, office space for major case officers and medical staff, and a squad room for officers to complete reports and receive training and briefings.

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